



Request for Bid

Forest Management Planning and Related Services for the Temagami Forest

Introduction

Temagami Forest Management Corporation (TFMC) is the Sustainable Forest License (SFL) holder for the Temagami Forest in Northeastern Ontario. TFMC is responsible for the sustainable management of the forest and oversees core functions such as forest planning, silviculture, monitoring, and reporting. TFMC is seeking a service provider for the development and completion of the forthcoming 2029-39 Temagami Forest Management Plan (FMP). For more information about TFMC, visit our website at: <https://www.temagamiforest.com/>

This request for bid outlines the scope of services required, as well as information proponents may use to refine bid submissions.

Services Required

TFMC requires non-consulting services to support the development of the forthcoming Temagami Forest Management Plan (FMP). TFMC is seeking a qualified service provider capable of delivering comprehensive planning, analytical support, and fulfilling the role of a local *Forester acting as Plan Author* to lead the FMP from initiation through completion.

Required services include:

Forest Plan Coordination & Authoring

- Supply a Registered Professional Forester to be designated Plan Author with demonstrated experience in a Great Lakes – St. Lawrence/Boreal transitional forest, the Temagami region, knowledge of the forest condition, the local communities, Indigenous communities, and its people.
- Coordination and participation in public consultation, planning teams, task team, Local Citizen Committees, and Indigenous community engagement in accordance with regulated processes and the MNR.



- Collaboration with TFMC staff, planning teams, LCC, Indigenous Communities, the government, and harvest operators to ensure alignment between management direction, operational objectives, TFMC strategic planning and implementation capacity.
- Preparation and submission of required planning documentation, including plan text, supplementary documentation and background information supporting materials.
- Complete the necessary support and work required to get the FMP through all stages of approval.

Analytical & Spatial Modeling Services

TFMC requires analytical services to support strategic direction and tactical planning within the Temagami Forest. Specifically:

- Development of Management Direction for the Temagami Forest including model development, calibration, and documentation.
- Tactical harvest scheduling and sustainability analysis including Tactical adjustments to harvest allocations and final determination of sustainability.
- Provide Forest analyst & Optimization Modeler to build, calibrate, and maintain the spatial model using **Remsoft**-based systems.
- Production of outputs and decision support materials to illustrate management alternatives and trade-offs.
- Model training for TFMC contributors to support understanding of model inputs, assumptions, processes, and outputs.

All processes, materials, and timelines must adhere to the requirements of regulated manuals under the Crown Forest Sustainability Act, including (but not limited to) the Forest Management Planning Manual (FMPM) and associated policies and guidance.

GIS Services (Complete Package for FMP Development)

The service provider will deliver a full GIS service package consistent with the requirements of the 2024 Forest Management Planning Manual (FMPM), the Forest Information Manual (FIM) and associated technical specifications to support all spatial components of FMP development, inventory work, submission requirements, and review processes. Services include:

- Forest Resource Inventory & Data Management includes updating and managing spatial layers required by the 2024 FMPM, 2024 FIM and 2024 Technical Specifications.



- Preparation of Mandatory FMP Spatial Products & Mapping for submission.
- Integration of modeling outputs into operational maps (e.g., harvest block allocations, silviculture allocations).
- Submission & Review Support ensuring spatial datasets meet provincial standards for format, projection, topology, and metadata.
- Ensuring all GIS deliverables comply with the 2024 FMPM 2024 FMPM, 2024 FIM and 2024 Technical Specifications and associated guidance documents.
- Ongoing GIS Support to Planning Team mapping and spatial analysis to support consultation, field verification, operations planning, and decision-making.
- Tracking and updating changes to spatial information across the planning timeline (e.g., access changes, harvest block edits, value protection measures).

Lands Set Aside Pending Resolution of Temagami First Nation Land Claim (Pending Band Council Resolution)

Ontario entered land claim negotiations with the Temagami First Nation (TFN) and the Teme-Augama Anishnabai (TAA) in 2000. Negotiations are currently on hold. In 1996 the Government of Ontario withdrew lands in the Temagami area from mining staking and committed to make no long-term dispositions of them. These “Lands Set Aside” are intended to facilitate the settlement of the Temagami First Nation land claim. It is anticipated that when the land claim is settled most of the Lands Set Aside will be transferred to Canada to be set apart as reserve for Temagami First Nation.

The Lands Set Aside represents approximately 30,000 hectares of forested land located around Lake Temagami and Cross Lake within the Temagami Management Unit.

Services will include:

- Lands Set Aside will be planned for as a subunit within the 2029 Temagami Forest Management Plan.
- A unique strategic and operational direction and will be modelled as a subunit, resulting in distinct and separate modelling results including allowable harvest areas.
- Working closely with TFN to develop a specific Long Term Management Direction for the Lands Set Aside, inclusive of planning and related services.
- Development of unique operational implementation prescriptions that may differ from the other Crown lands in the Temagami Management Unit Forest Management Plan.



Forest Management Plans and Planning Timelines

Figure 1 provides an overview of the planning and development timelines associated with the Temagami Forest Management Plan.

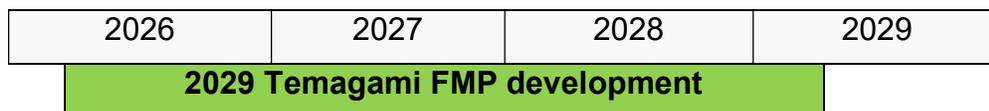


Figure 1 FMP development Timelines

Contingency Plan:

As a result of potential delays to the availability of FRI T2 Data, from the MNR, TFMC may require the qualified vendor to prepare the development of a contingency plan as per the requirements of the 2024 FMPM. The selected provider may be required to provide an assessment of risks, identify potential disruptions, and support the need for a contingency plan, and prepare a comprehensive strategy to sustain business operations in the event of delays in the development of the FMP.

If a contingency plan is required, the proponent will be required to complete and get the contingency plan approved at the direction of TFMC. The vendor should understand that the work to prepare a contingency plan will be concurrent with the preparation of the FMP.

Vendors are required to provide a separate price for the contingency plan should it be required during the preparation of the FMP.

Spatial Model

TFMC has selected Remsoft as the spatial model to be used for the plan development.

TFMC to Provide

TFMC will remain an active participant in the planning process while continuing to focus on day-to-day operational responsibilities.

- TFMC will provide a General Manager or delegate, to participate as needed, including in Steering Team meetings and other high-level activities.
- TFMC will advise on strategic direction, support key discussions to ensure plan development is aligned with TFMC Strategic Plan and priorities.



- The service provider is expected to take initiative, drive the FMP process, and prepare required planning products.
- The service provider will correspond directly with MNR to advance planning stages and resolve technical matters.

The working relationship is intended to be collaborative, with TFMC offering strategic direction and oversight while the service provider completes the day-to-day deliverables, maintains planning momentum, and completes all regulated requirements to the satisfaction of TFMC and the MNR.

Proposals to include

Proposals will be evaluated using qualitative assessments based on completeness, clarity, and demonstrated competency of the items below.

Category or Criteria	Description of Criteria	Points
Business Responsiveness	Proponent demonstrates competency in Ontario Forest Management planning process, timelines, and resource requirements to meet those timelines.	15
Capabilities and Local Knowledge	Proponent demonstrates competency in Ontario Forest Management planning process, applicable legislation, policy, guidelines, and familiarity in data products and analytic tools provided by the MNR as they apply to the Temagami Forest. Proponent provides a demonstrated and clear understanding of the services required, approach to project planning and process. Proponent has demonstrated experience as a local Project Manager and Plan Author and that has been involved in the local issues, has worked in the NE Region, Great-Lakes St-Lawrence Forest condition, has a demonstrated relationship with the FN's, the LCC, local businesses and an understanding of the TFMC Strategic Plan as it relates to the FMP.	20



Category or Criteria	Description of Criteria	Points
Provision of Benefits to First Nation Communities	Demonstrated provision of benefits to First Nation Communities which may include employment and training opportunities to build capacity.	15
Model Acuity	Demonstrated competency and success utilizing the Remsoft model in an Ontario forest management application. Proponent will have a user license agreement with Spatial Planning Systems to use Remsoft.	5
Project Team	Proponent provides documentation of the project team including their associated credentials and experience and expected role in the FMP.	5
Project Plan	The proponent provides a project plan including timelines, milestones, tasks, and touchpoints.	10
Contingency Plan	Proponent has experience preparing and executing a contingency plan, methodology, value, and examples of completing contingency plans.	5
Cost	<p>The predicted total project cost in Canadian dollars. Includes:</p> <p>Total cost for the project team to complete the work, including all expenses, licensing fees, disbursement, and contingencies and a contingency plan. Please detail contingency plan costs separately.</p> <p>Note, Assessment of cost is a quantitative assessment; the lowest cost will be awarded maximum points; others will be awarded points equal to the proportional change in proposed cost (i.e. 10% higher cost will be awarded 10% lesser points)</p>	25

Other Considerations:

TFMC Agency Procurement Policy:

To comply with all necessary obligations under Ontario Trade Commitments, TFMC must ensure



that access for vendors to compete for government business is geographically neutral with respect to other jurisdictions that practice reciprocal non-discrimination with Ontario. TFMC will align with initiatives adopted by the OPS (ie. BOBI) and its mandates. When acceptable by initiatives, TFMC will “shop local” with preference given to vendors:

- 1) Within the Temagami Forest Land base
- 2) Northeastern Ontario
- 3) Northern Ontario
- 4) Ontario
- 5) Beyond Ontario.

Intellectual Property:

The proponent will ensure that TFMC retains and can access all Intellectual Property created through the planning process.

Suppliers Insurance and Proof of Insurance:

Insurance:

The Supplier hereby agrees to put in effect and maintain insurance for the Term, at its own cost and expense, with insurers having all the necessary and appropriate insurance that a prudent person in the business of the Supplier would maintain including, but not limited to, the following:

- (a) commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury and property damage, to an inclusive limit of not less than **Two Million Dollars (\$2,000,000)** per occurrence, **Two Million Dollars (\$2,000,000)** products and completed operations aggregate. The policy is to include the following:
 - the Indemnified Parties as additional insureds with respect to liability arising during performance of the Supplier’s obligations under, or otherwise in connection with, the Contract;
 - contractual liability coverage;
 - cross-liability clause;
 - employers liability coverage (or compliance with the section below entitled “Proof of W.S.I.A. Coverage” is required);
 - 30 day written notice of cancellation, termination or material change;
 - tenants legal liability coverage (if applicable and with applicable sub-limits); and,
 - non-owned automobile coverage with blanket contractual coverage for hired automobiles

Proof of Insurance:

The Supplier shall provide TFMC with certificates of insurance, or other proof as may be requested by TFMC, that confirms the insurance coverage, and renewal replacements on or before the expiry of any such insurance. Upon the request of TFMC, a copy of each insurance policy shall be made available to it. The Supplier shall ensure that each of its Subcontractors obtains all the necessary and appropriate insurance that a prudent person in the business of the Subcontractor would maintain and that the Indemnified Parties are named as additional insureds with respect to any liability arising in the course of performance of the Subcontractor’s obligations under the subcontract for the provision of the Deliverables.



Proof of W.S.I.A. Coverage:

If the Supplier is subject to the Workplace Safety and Insurance Act, 1997, S.O. 1997, c. 16, Schedule A ("WSIA"), it shall submit a valid clearance certificate of WSIA coverage to the Ministry prior to the execution of the Agreement by the Ministry. In addition, the Supplier shall, from time to time at the request of the Ministry, provide additional WSIA clearance certificates. The Supplier agrees to pay when due, and to ensure that each of its Subcontractors pays when due, all amounts required to be paid by it/its Subcontractors, from time to time during the Term, under the WSIA, failing which TFMC shall have the right, in addition to and not in substitution for any other right it may have pursuant to the Contract or otherwise at law or in equity, to pay to the Workplace Safety and Insurance Board any amount due pursuant to the WSIA and unpaid by the Supplier or its Subcontractors and to deduct such amount from any amount due and owing from time to time to the Supplier pursuant to the Contract together with all costs incurred by TFMC in connection therewith.

References:

Each Bidder is requested to provide three (3) references to TFMC, from clients who have obtained similar goods and services in the last five years as those requested in this RFB. References should include the following:

Company Name:

Company Address:

Contact Name:

Contact Telephone Number:

Contact Email:

Date Work Undertaken:

Nature of Assignment:

Payment Schedule:

The bidder is expected to detail an expected payment schedule for the duration of the completion of the FMP, tied to time periods (i.e. quarterly payment expectations) and/or the completion of significant milestones.

Submission Deadline and Details

Proposals must be received in English, as a PDF file, via email, not later than **March 9, 2026, 23:59 EST**

Proposals may be sent to: admin@tfcforestry.ca

Please contact admin@tfcforestry.ca if you have any questions or require more information.